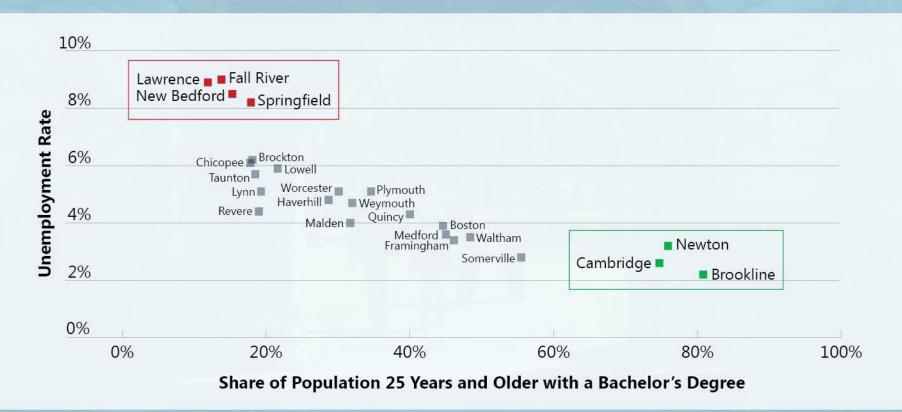
# THIS IS OUR MOMENT





### THE KEY TO ECONOMIC OPPORTUNITY

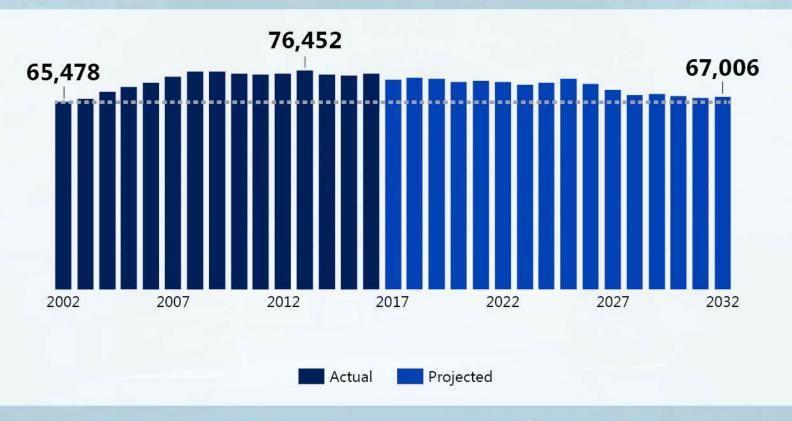
# Unemployment Rate vs. Educational Attainment Rate in MA's Most Populous Cities (2016)



Source: Massachusetts Department of Higher Education, The Degree Gap (June 2016).

## THE PIPELINE PROBLEM

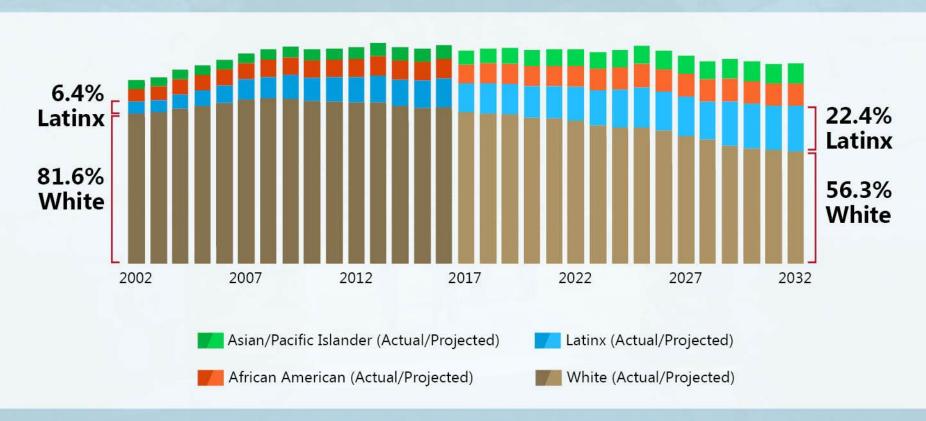
New MA Public High School Graduates (2002–2032)



Source: Western Interstate Commission on Higher Education, "Knocking at the College Door: Projections of High School Graduates Through 2032."

## THE PIPELINE PROBLEM

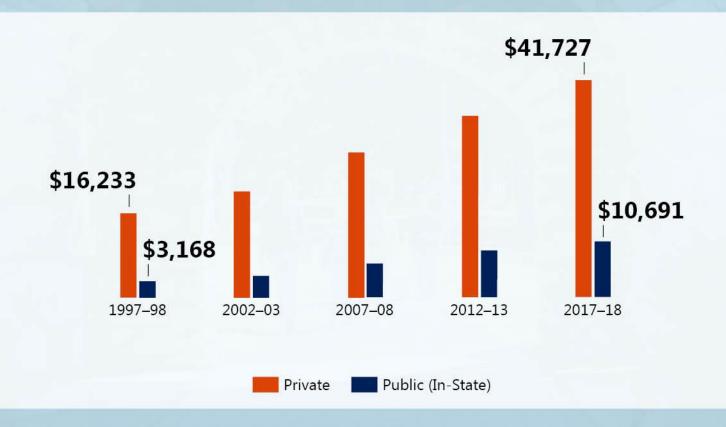
New MA Public High School Graduates (2002–2032)



Source: Western Interstate Commission on Higher Education, "Knocking at the College Door: Projections of High School Graduates Through 2032."

## THE COST PROBLEM

### National Average Tuition & Fees (1997–2017)



Source: U.S. News & World Report, "See 20 Years of Tuition Growth at National Universities" (September 2017).



# LATINX STUDENT SUCCESS

#### Massachusetts Pipeline Data

74%

64%

43%

of Latinx public high school students graduate within four years of recent Latinx high school grads enroll in college of Latinx public higher ed students reach a success outcome within six years

vs. 93% for White

vs. 78% for White

vs. 57% for White

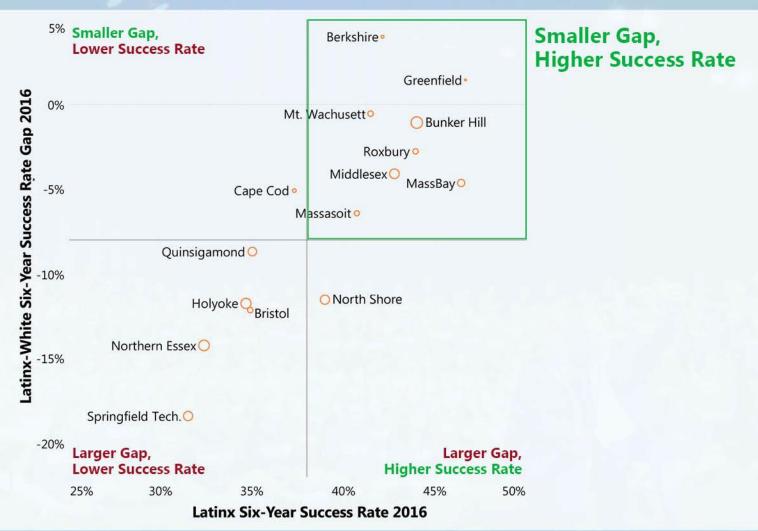
60% of all Latinx undergrads in MA are enrolled at public institutions

vs. 53% for White

Sources: Massachusetts Department of Elementary & Secondary Education, Massachusetts Department of Higher Education, U.S. Department of Education.

## LATINX STUDENT SUCCESS

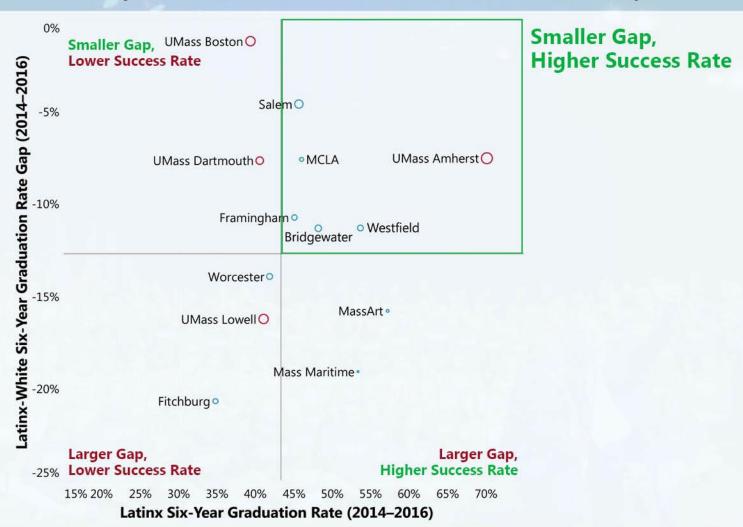
## Community College Six-Year Success Rates & Gaps



Source: Massachusetts Department of Higher Education.

# LATINX STUDENT SUCCESS

### State University & UMass Six-Year Graduation Rates & Gaps



Source: Massachusetts Department of Higher Education.

## THE PROMISE OF EARLY COLLEGE

**Catching Up to Other States** 

164

Early College High Schools in Texas **76** 

Early College High Schools in North Carolina 21

Potential Early College High Schools in Massachusetts



## AFFORDABILITY

A Historic Budget Proposal

4,700

Community College Students with Unmet Financial Need

\$1,500

Average Unmet Financial Need per Community College Student

+\$7.1M

Increase in Governor's FY19 Budget Proposal for MASSGrant to Close the Gap Completely

Unmet Financial Need =

Tuition & Mandatory Fees – Expected Family Contribution – Federal, State & Institutional Aid



# State Roles & Responsibilities

Establish new Performance Measurement System, overhaul placement policy STUDENT SUCCESS Campus Roles & Responsibilities

Improve retention & graduation rates, close achievement gaps

Align funding with system objectives STRATEGIC FINANCE

Align budgets, strategic planning with statewide priorities, local needs

Establish early college funding & objectives

EARLY COLLEGE

Develop early college partnerships, success outcomes

Prioritize online learning, assessment DIGITAL INNOVATION

Expand online learning, competency-based ed, credit for prior learning

